

**REGISTERED COMPANY NUMBER: 04041867 (ENGLAND AND WALES)**  
**REGISTERED CHARITY NUMBER: 1083649**

**REPORT OF THE DIRECTORS AND  
UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017  
FOR  
THE COMMUNITY SUPPORT NETWORK  
SOUTH LONDON**

**CONTENTS OF THE FINANCIAL STATEMENTS  
for the Year Ended 31 March 2017**

	<b>Page</b>
<b>Company Information</b>	<b>1</b>
<b>Report of the Management Committee</b>	<b>1</b>
<b>Statement of Financial Activities</b>	<b>7</b>
<b>Statement of Financial Position</b>	<b>8</b>
<b>Notes to the Financial Statements</b>	<b>9</b>
<b>Report of the Independent Examiners</b>	<b>13</b>
<b>Income and Expenditure Account</b>	<b>14</b>

**THE COMMUNITY SUPPORT NETWORK  
SOUTH LONDON**

**REPORT OF THE MANAGEMENT COMMITTEE  
for the Year Ended 31 March 2017**

The Management Committee presents its report and audited financial statements for the year ended 31 March 2017.

**Reference and Administrative Information**

Charity Name:	Community Support Network South London
Charity Registration Number	1083649
Company Registration Number	4041867
Registered Office and Operational address:	336 Brixton Road, LONDON SW9 7AA

**Management Committee**

Dr. S. Roy	Appointed Director on 031005 . Vice Chair since 13th March, 2013, resigned 240216; re-appointed 150317.
Mrs. Manjula Roy	Appointed 011209. Treasurer since 030210, resigned 240216; re-appointed 150317.
Mr. Andrew Lennon	Appointed 160113, Elected Co Vice-Chair on 210514, then Membership Secretary 260416.
Mr. David Warner	Appointed 160113. Appointed Company Secretary on 130313, Treasurer on 260416.
Mr. Patrick Nyikavaranda	Appointed 240216. Elected Co Vice-Chair and Company Secretary on 260416.
Mr. Francis Hornyold-Strickland	Appointed 240216. Elected Co-Chair on 260416.
Miss Zoe Whittington	Appointed 240216. Elected Co-Chair on 260416.
Miss Stephanie Taylor King	Appointed 240216. Elected Co Vice-Chair on 260416.

**Senior Management**

Ms. Cherry E. Pedler	Manager
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**Independent Examiners**

Hilary Adams Ltd, Chartered Accountants & Tax Consultants,  
158 High Street,  
Herne Bay,  
KENT  
CT6 5NP

**Bankers**

Lloyds Bank, Moorgate Branch, 34 Moorgate, LONDON EC2R 6PL  
CAF Bank Ltd, 25 Kings Hill Avenue, Kings Hill, West Malling, KENT ME19 4JQ  
CCLA, 80 Cheapside, LONDON EC2V 6DZ

**THE COMMUNITY SUPPORT NETWORK  
SOUTH LONDON**

**REPORT OF THE MANGEMENT COMMITTEE  
for the Year Ended 31 March 2017**

The director presents report with the financial statements of the company for the year ended 31 March 2017.

**RESEARCH AND DEVELOPMENT**

Governing Document

The organisation is a charitable company limited by guarantee, incorporated on 27 July 2000 and registered as a charity on 24 November 2000. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

Public Benefit:

The objects of the charity are 'to preserve promote and protect mental health for people who use or have used mental health services or have experienced mental distress particularly, but not exclusively, in South London. Ways of carrying out these objects include: 'by providing a mental health advocacy service for people who are in hospital on mental health wards in South London and those in prison and in the community with mental health problems. More detail of these activities are shown below, in the section with the headings: Achievements and Performance and In-Patient, Forensic, and Community Advocacy. In the view of the Community Support Network South London Management Committee the objects and work of the charity fully satisfy the requirements of the Public Benefit charitable registration test.

Recruitment and Appointment of Management Committee

The directors of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as members of the Management Committee. Under the requirements of the Memorandum and Articles of Association the members of the Management Committee retire every year but may be re-elected by the full members at the Annual General Meeting.

The directors of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as members of the Management Committee. Under the requirements of the Memorandum and Articles of Association the members of the Management Committee retire every year but may be re-elected by the full members at the Annual General Meeting

Due to the nature of CSN as a mental health service user led organization, the majority (at least two thirds, according to the Articles of Association) of Management Committee members identify as having experienced mental distress, making them full individual members of CSN.

Trustee Induction and Training

We have developed an Induction Pack for new Management Committee members. This includes copies of training slides regarding the role and responsibilities of CSN Management Committee members. Many come to CSN with experience of serving on the Management Committee of other organisations, and all are encouraged to attend training within budgetary constraints. (For example, there have also been opportunities for Committee members to visit the local psychiatric hospital where advocacy has been provided by CSN since 1996. In addition, quarterly reports on advocacy in forensic, community, in-patient and prison settings are made available to CSN Management Committee members).

Organisational Structure

Community Support Network South London allows for a Management Committee of up to fifteen members. Typically, there are no more than eleven. The full Management Committee meets bi-monthly. The Management Committee is responsible for the strategic direction and policy of the charity. At present the Committee has ten members from a variety of professional and other backgrounds relevant to the work of the charity.

The Manager sits on the Committee, but has no voting rights. The Manager is currently responsible for taking minutes which are circulated to Management Committee members who point out any amendments at the following meeting which are enacted.

**THE COMMUNITY SUPPORT NETWORK  
SOUTH LONDON**

**REPORT OF THE MANAGEMENT COMMITTEE  
for the Year Ended 31 March 2017**

A scheme of delegation is in place and day to day responsibility for the provision of services rest with the Manager. The Manager is responsible for ensuring that the charity delivers the services specified and that key performance indicators are met. The Manager is also responsible for day to day operational management of CSN, individual supervision of the staff team and also for ensuring that the team continue to develop their skills and working practices in line with good practice.

Related Parties

In so far as it is complementary to the charity's objects, the charity is guided by both local and national policy. At a national level, mental health services are determined by the Mental Health Act 1983, and Code of Practice, as amended 2007. NICE (National Institute for Clinical Excellence) determines the appropriate care and treatment for people with various diagnoses. Locally, the charity is closely involved with the Lambeth Living Well Collaborative. CSN thus has an opportunity to be informed about local delivery plans and other strategic plans and policies and to express views on them.

All of our current advocates have attained the Independent Mental Health Advocacy (IMHA) Specialist Unit or are in training towards this qualification. One is also undertaking the Care Act Advocacy qualification and another the IMCA (Independent Mental Capacity Advocacy) qualification. The majority have also attained the Independent Advocacy Qualification (IAQ). (The IMHA is a mandatory qualification for the performance of the duties of an independent Mental Health Advocate as CSN is contracted to provide.

**Objectives and Activities**

The company's objects and principal activities are to:

Promote, preserve, and protect mental health for people who use or have used mental health services or have experienced mental distress particularly, but not exclusively, in South London.

The company's main objectives and activities for the year continued to focus on the promotion of mental health service user rights. The strategies employed to assist the charity to meet these objectives included the following:

Providing independent, user led, mental health advocacy in in-patient, community and forensic settings, and to enable user involvement in mental health services in Lambeth. Providing such services in accordance with accepted advocacy standards such as the 'Quality Standards for Advocacy Schemes' which are linked to the principles of the Advocacy Charter, 2002. (Action For Advocacy, formerly Advocacy Across London).

**Achievements and Performance**

In-Patient, Forensic, and Community Advocacy

The main areas of charitable activity during this year have been the provision of mental health advocacy.

83 (93 during 2015-16) new clients were seen this year by our Forensic Advocates dealing with 217 (380 during 2015-16) issues with a further 94 (78 during 2015-16) ongoing' clients seen over the year dealing with 811 (1067 during 2015-16) issues.

176 (196 during 2015-16) new clients were seen by our In-Patient & Community Advocacy Service dealing with 643 (608 during 2015-16) issues, with a further 106 (98 previous year) additional clients with 1055 (651 during 2015-16) issues seen over the year who were 'ongoing'.

[Overall, there have been 6 fewer clients using our advocacy services during 2016-17 compared to 2015-16 but 20 more issues have been addressed for our clients.]

Reports have been written on a quarterly basis throughout the year on work done in In-Patient and Forensic settings. Publicity is widely circulated in the relevant venues. Monitoring and Evaluation illustrate that there is a good representation of the different ethnic groups across CSN's services and a high level of user satisfaction amongst those who have completed and returned client feedback forms. Issues in the different advocacy services include: housing, care and treatment, attitude and behaviour of staff, property, environment and facilities, Mental Health Act, and other legal issues.

As a general outcome, we expect that service users will feel more in control of their lives as a result of using our advocacy services. Each quarterly report provides more details of the issues raised, including individual client examples.

**THE COMMUNITY SUPPORT NETWORK  
SOUTH LONDON**

**REPORT OF THE MANAGEMENT COMMITTEE  
for the Year Ended 31 March 2017**

The advocacy services provided by CSN continue to enjoy a high profile in Lambeth and are well respected by service users, managers, health care and other professionals. The quarterly reports are widely distributed to service providers and commissioners and feedback on mental health service provision contained therein heeded.

Developments anticipated for 2017-18

A new business plan is to be drafted and agreed for the period 2018-20 and the first draft of an Advocacy Cover Policy has been formulated to provide a framework for ensuring adequate cover of advocacy work during periods when staff are absent (for example when staff leave before the replacement staff start work).

CSN has been given a one-off fund of £8000 to support the setting up of a computerised client records database which, it is hoped, will result in a more streamlined record keeping system and more efficient report production.

**Financial Review**

In spite of a challenging financial climate, the charity managed to continue to deliver services in keeping with its funding contracts throughout the year. It has done this with the support of both its staff and the volunteer trustees who sit on the Management Committee.

Principal Funding Sources

The main funding source for CSN this year has been Lambeth CCG (Clinical Commissioning Group). NHS England continued to fund the prison advocacy service at HMP Wandsworth. South London and Maudsley NHS Foundation Trust (SLaM) has also provided funding for CSN's Forensic Advocacy Service which has assisted clients at River House Medium Secure Unit at Bethlem Royal Hospital, for Ward in the Community (low secure unit) at Lambeth Hospital and for community forensic clients.

Investment Policy

At present, there are limited funds for long term investment. CSN has an account in COIF Charities Deposit Fund with CCLA Investment Management Ltd. Any reserves which CSN has accumulated are deposited therein as the COIF account offers a better rate of interest than the deposit account at CAF (Charities Aid Foundation) bank, which CSN also maintains. Both accounts offer Instant Access which is felt to be necessary to ensure cash flow in unforeseen circumstances, for example when invoices are paid late.

Reserves Policy

CSN has established that it needs somewhere in the region of £30000 as a reserve. If need be, a reserve of this size would enable CSN to discharge its statutory responsibilities in the event of a sudden withdrawal of funding, including redundancies, advance (6 months') notice on rent. Any surplus on CSN's unrestricted funding will be deployed in support of this contingency fund.

**Explanation of the Financial Effect of Any Significant Events that occurred during and subsequent to the period 2016-17**

There were no significant Events during the year 2016-17. Funding remained at the same level as 2015-16 and no new contracts were entered into and no contracts came to an end. The only financial effect of note was that for the eighth consecutive year, CSN had no inflationary uplift to its funding meaning that once again it would've had a deficit budget had full staffing been in place. CSN did not enjoy full staffing for the financial year 2016-17, principally due to delays in clearance processes for staff who were recruited in November-December 2016.

**REPORT OF THE MANAGEMENT COMMITTEE  
for the Year Ended 31 March 2017**

**Principal Risks and Uncertainties facing CSN as identified by its trustees**

The key risks and uncertainties facing CSN are regarding its funding. Currently CSN has one core area of business, the provision of independent mental health advocacy, and funding for this is currently from three main statutory sources (outlined above). There is a risk that these services will be put out for tender and CSN will not be successful in winning the tenders to provide any one or all of these services.

A further area of risk is that CSN has very minimal infrastructure and management/administration: currently only one full-time member of staff. This restricts CSN's ability to 'grow' in size as an organisation as without increased infrastructure, it will not be possible to sustain additional services, should CSN decide to develop some when drafting its business plan for 2018-20.

There is also a risk of CSN being unable to fulfil the requirements of its contracts for a period of time in the event of staff sickness, suspension, disciplinary issues or other circumstances where there is a sudden unexpected interruption in advocacy service. Currently an Advocacy Cover Policy is being finalised which addresses this.

**Summary of the Plans and Strategies for Managing Said Risks**

CSN will continue to develop ways of providing its services more effectively and efficiently and will pursue quality standards for its services where such standards exist. It will continue to develop and build upon good relationships with staff of current funding bodies and look at ways of improving the production of reports and the keeping of client notes and monitoring information. In the event of another organisation winning the tender to provide advocacy services which CSN currently provides, it is likely that CSN staff would be TUPE'd over to the organisation(s) which win the tender(s).

A Senior Advocate, promoted from amongst existing advocacy staff, has been inducted in management tasks and will deputise when necessary for the CSN Manager during leave periods. The current CSN Manager has also provided a 'Succession Plan' document which provides necessary information for CSN to continue in the event that something happened suddenly resulting in the CSN Manager being unable to continue her/his responsibilities (such as accident or sickness) and this incapacitation was of sufficient longevity that there was a need to deploy someone to substitute for the CSN Manager on either a temporary or permanent basis.

The CSN Manager has already begun the process of exploring whether there are any organisations able to provide advocacy agency staff. For example, advocacy staff may be needed at short notice to fill vacancies on a temporary basis whilst the full recruitment process is running its course or in cases of sickness or other periods of absence by advocacy employees. Currently all CSN's advocacy staff provide cover for colleagues where necessary, and the CSN Manager currently also takes on the responsibility for advocacy service provision where necessary. However it is recognised that there is a need for a more sustainable solution to the problem of providing advocacy cover at short notice than that which currently exists. The CSN Manager has been exploring the availability of agency advocacy staff as a means of providing cover during at least some of these eventualities and has also, at the time of writing, produced the first draft of an Advocacy Cover Policy for consideration by CSN's Committee.

**Description of the Arrangements in Place for Setting the Remuneration of CSN's key management personnel, and any benchmarks utilised in the Process**

During 2004 CSN Management Committee initiated the evaluation of all its staff in relation to salaries. This was done by PEACe (Personnel, Employment, Advice and Conciliation Service) which forms part of LVSC (London Voluntary Service Council). This evaluation consisted of a comprehensive re-evaluation of all CSN's staff in relation to their roles and responsibilities, job descriptions, person specifications and detailed day-to-day work with a view to identifying the range of skills and qualifications needed to carry out the necessary tasks of each post holder. As a result of this independent evaluation, CSN has worked to ensure that all staff are paid according to the findings of these evaluations.

**Plans for Future Periods**

The charity plans continuing the activities outlined above in the forthcoming years subject to the continuation of satisfactory funding arrangements

REPORT OF THE MANAGEMENT COMMITTEE  
for the Year Ended 31 March 2017

**Responsibilities of the Management Committee**

Company law requires the Management Committee to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charitable company as at the balance sheet date and of its incoming resources and application of resources, including income and expenditure, for the financial year. In preparing those financial statements, the management committee should follow best practice and:

- Select suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to assume that the company will continue on that basis.

The Management Committee is responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Acts 1985 & 2006, and with the Charities Act 2006. The Management Committee is also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Members of the Management Committee

Members of the Management Committee, who are directors for the purpose of company law and trustees for the purpose of charity law, who served during the year and up to the date of this report are set out in page 3.

In accordance with company law, as the company's directors, we certify that:

- As the directors of the company, we have taken all the steps that we ought to have taken in order to make ourselves aware of any relevant Accounts information and to establish that the charity's Independent Examiners are aware of that information.

**Independent Examiners**

During 2016-17, CSN's Management Committee carefully considered whether or not it was necessary to continue with the process of having CSN's accounts audited. In consideration of the fact that with a turnover less than £500,000 it is not necessary to have a full audit of accounts, and considering the cost of such audit, and considering that an Independent Examination of Accounts is sufficient for an organisation of CSN's size, the CSN Management Committee took the decision early in 2017 that they would no longer have a full audit done of CSN's Accounts but would instead have an independent Examination of Accounts.

Hilary Adams Ltd were appointed as the charitable company's Independent Examiners during the year and have expressed their willingness to continue in that capacity

The report has been prepared in accordance with the provisions of Section 1A "Small Entities" of Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006

Approved by the Management Committee on 18<sup>th</sup> July, 2017 and signed on its behalf by:

Ms. Zoe Whittington, Co-Chairperson and Director.

Date: .....

STATEMENT OF FINANCIAL ACTIVITIES  
(including Income and Expenditure Account)  
for the Year Ended 31 March 2017

	Notes	Unrestricted Funds 2017 £	Restricted Funds 2017 £	Total Funds 2017 £	Total Funds 2016 £
<b>Incoming resources:</b>					
<b>Voluntary income:</b>					
Donations & grants	3	-	259,344	259,344	255,344
<b>Activities for generating funds:</b>					
Investment income		593	-	593	495
<b>Incoming resources from charitable activities:</b>					
Other income		-	-	-	-
<b>Total incoming resources</b>		<b>593</b>	<b>259,344</b>	<b>259,937</b>	<b>255,839</b>
<b>Resources expended</b>					
<b>Costs of generating funds:</b>					
Costs of generating voluntary income		-	-	-	-
<b>Charitable activities</b>		<b>-</b>	<b>238,498</b>	<b>238,498</b>	<b>213,048</b>
<b>Total resources expended</b>	4	<b>-</b>	<b>238,498</b>	<b>238,498</b>	<b>213,048</b>
<b>STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES</b>					
<b>Net incoming resources before other recognised gains</b>					
(net income for the year)		593	20,846	21,439	42,791
<b>Other recognised gains</b>					
Gain on revaluation of investments		-	-	-	-
<b>Net movement in funds</b>		<b>593</b>	<b>20,846</b>	<b>21,439</b>	<b>42,791</b>
Transfers between funds		-	-	-	-
Total funds brought forward		20,755	147,181	167,936	125,145
<b>Total funds carried forward</b>	12	<b>21,348</b>	<b>168,027</b>	<b>189,375</b>	<b>167,936</b>

Movements in funds are disclosed in Note 12 to the financial statements.

STATEMENT OF FINANCIAL POSITION  
31 March 2017

			31.3.17	31.3.16
	Notes	Unrestricted funds £	Restricted funds £	Total funds £
			£	£
<b>FIXED ASSETS</b>				
Tangible assets	9	-	841	841
<b>CURRENT ASSETS</b>				
Debtors	10	-	-	-
Cash at bank and in hand		<u>21,348</u>	<u>172,793</u>	<u>194,141</u>
		21,348	172,793	194,141
<b>CREDITORS</b>				
Amounts falling due within one year	11	-	(5,607)	(5,607)
<b>NET CURRENT ASSETS</b>		<u>21,348</u>	<u>167,186</u>	<u>188,534</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>21,348</u>	<u>168,027</u>	<u>189,375</u>
<b>NET ASSETS</b>		<u>21,348</u>	<u>168,027</u>	<u>189,375</u>
<b>FUNDS</b>	12			
Unrestricted funds				21,348
Restricted funds				<u>168,027</u>
<b>TOTAL FUNDS</b>				<u>189,375</u>
				<u>167,936</u>

The report has been prepared in accordance with the provisions of Section 1A "Small Entities" of Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006.

The financial statements were approved by the Board of Directors on .....  
and were signed by:

.....  
Mr. Francis Hornyold-Strickland - Director

.....  
Miss Zoe Whittington - Director

NOTES TO THE FINANCIAL STATEMENTS  
for the Year Ended 31 March 2017

1. STATUTORY INFORMATION

The Community Support Network South London is a private company, limited by guarantee, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

2. ACCOUNTING POLICIES

**Basis of preparing the financial statements**

These financial statements have been prepared in accordance with the provisions of Section 1A "Small Entities" of Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

**Turnover**

Turnover represents funds received on contracts.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant and machinery etc - 33% on cost and 20% on cost

**Fund accounting**

- Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.
- Designated funds are unrestricted funds earmarked by the Management Committee for particular purposes.
- Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

**Incoming resources**

All incoming resources are included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy, The following specific policies are applied to particular categories of income:

- Grants are recognised when receivable;
- Investment income is included when receivable.

**Resources expended**

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes VAT and is reported as part of the expenditure to which it relates:

- Costs of generating funds comprise the costs associated with both the costs of attracting the income and those of providing the facilities to generate the income.
- Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit fees and costs linked to the strategic management of the charity.

NOTES TO THE FINANCIAL STATEMENTS  
for the Year Ended 31 March 2017

3 INCOMING RESOURCES FROM ACTIVITIES TO FURTHER CHARITY'S OBJECTS

	Unrestricted		Restricted	
	£	£	£	£
Health authority				
Advocacy(core)	-	181,688	181,688	177,688
Community Advocacy	-	-	-	-
Prison Budget				
Forensic	-	77,656	77,656	77,656
	-	259,344	259,344	255,344

4 TOTAL RESOURCES EXPENDED

	Basis of allocation	Advocacy (core)	Forensic	Community Advocacy / Befriending	2017	2016
		£	£	£	£	£
<b>Costs directly allocated to activities</b>						
Staff costs and expenses	Direct	134,553	68,950	-	203,503	179,477
Volunteer costs	Direct	-	-	-	-	-
Recruitment	Direct	3,200	565	-	3,765	-
Travel	Direct	41	269	-	310	1,195
<b>Support costs allocated to activities</b>						
Establishment costs	Floor area	9,919	3,968	-	13,887	13,410
Administrative costs	Staff Time	10,012	3,489	-	13,501	13,510
Fees and finance charges	Usage	2,437	42	-	2,479	2,356
Activity costs	Usage	360	240	-	600	500
Management charge	Usage	(8,300)	8,300	-	-	-
Depreciation	Usage	454	-	-	454	2,600
<b>Total resources expended</b>		<b>152,676</b>	<b>85,822</b>	<b>-</b>	<b>238,498</b>	<b>213,048</b>

5 NET INCOMING/(OUTGOING) RESOURCES

Net resources are stated after charging:

	31.3.17	31.3.16
	£	£
Depreciation - owned assets	454	2,600
Independent Examiners' remuneration	1,320	2,028
Directors emoluments and other benefits etc	-	-

NOTES TO THE FINANCIAL STATEMENTS - continued  
for the Year Ended 31 March 2017

6. STAFF COSTS

	31.3.17	31.3.16
	£	£
Wages and salaries	174,415	155,966
Social security costs	18,416	16,109
Other pension costs	<u>9,112</u>	<u>6,477</u>
	<u><u>201,943</u></u>	<u><u>178,552</u></u>

The average monthly number of employees during the year was as follows:

	31.3.17	31.3.16
Administration	1	1
Direct	<u>5</u>	<u>4</u>
	<u><u>6</u></u>	<u><u>5</u></u>

No employee earned more than £60,000 in the year.

7. TRUSTEE REMUNERATION AND RELATED PARTY TRANSACTIONS

No members of the management committee received any remuneration during the year (2016 Nil).  
No expenses were reimbursed during the year (2016 Nil).

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year (2016 Nil).

8. TAXATION

As a charity, Community Support Network is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or s256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

9. TANGIBLE FIXED ASSETS

	Plant and machinery etc £
<b>COST</b>	
At 1 April 2016	37,912
Additions	<u>119</u>
At 31 March 2017	<u><u>38,031</u></u>
<b>DEPRECIATION</b>	
At 1 April 2016	36,736
Charge for year	<u>454</u>
At 31 March 2017	<u><u>37,190</u></u>
<b>NET BOOK VALUE</b>	
At 31 March 2017	<u><u>841</u></u>
At 31 March 2016	<u><u>1,176</u></u>

NOTES TO THE FINANCIAL STATEMENTS - continued  
for the Year Ended 31 March 2017

10. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	31.3.17	31.3.16
	£	£
Trade debtors	-	10,750
Other debtors	-	871
	<u>-</u>	<u>11,621</u>

11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	31.3.17	31.3.16
	£	£
Trade creditors	-	304
Taxation and social security	3,324	6,496
Other creditors	<u>2,283</u>	<u>13,565</u>
	<u>5,607</u>	<u>20,365</u>

12. MOVEMENT IN FUNDS		Net movement	Transfers	
	At 1.4.16	in funds	between	At 31.3.17
	£	£	funds	£
Unrestricted funds				
Core	<u>20,755</u>	<u>593</u>	-	<u>21,348</u>
	20,755	593	-	21,348
Restricted funds				
Prison Budget Forensic	18,439	(8,166)	-	10,273
Advocacy(core)	124,366	29,012	335	153,713
Designated fund	3,200	-	-	3,200
Depreciation reserve	<u>1,176</u>	-	<u>(335)</u>	<u>841</u>
	<u>147,181</u>	<u>20,846</u>	-	<u>168,027</u>
	<u>167,936</u>	<u>21,439</u>	-	<u>189,375</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
Core	<u>593</u>	-	<u>593</u>
	593	-	593
Restricted funds			
Advocacy(core)	181,688	(152,676)	29,012
Prison Budget	77,656	(85,822)	(8,166)
	<u>259,344</u>	<u>(238,498)</u>	<u>20,846</u>
	<u>259,937</u>	<u>(238,498)</u>	<u>21,439</u>

**CHARTERED ACCOUNTANTS' INDEPENDENT EXAMINER'S REPORT  
TO THE TRUSTEES  
ON THE UNAUDITED FINANCIAL STATEMENTS OF  
COMMUNITY SUPPORT NETWORK LONDON**

We report on the accounts of the company for the year ended 31 March 2017, which are set out on pages 7 to 15.

**Respective responsibilities of trustees and examiner**

The trustees are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed. Having satisfied ourselves that the charity is not subject to audit under company law and is eligible for independent examination, it is our responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- to state whether particular matters have come to our attention.

**Basis of independent examiner's report**

Our examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

**Independent examiner's statement**

In connection with our examination, no matter has come to our attention:

- (1) which gives us reasonable cause to believe that in any material respect the requirements:
- to keep accounting records; and
  - to prepare accounts which accord with the accounting records, comply with the accounting requirements of and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities have not been met; or
- (2) to which, in our opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Hilary Adams Ltd  
Chartered Accountants  
158 High Street  
Herne Bay  
Kent  
CT6 5NP

Date: .....

THE COMMUNITY SUPPORT NETWORK  
SOUTH LONDON

DETAILED INCOME AND EXPENDITURE ACCOUNT  
for the Year Ended 31 March 2017

	31.3.17		31.3.16	
	£	£	£	£
<b>Turnover</b>				
Health authority funding contract	224,688		220,688	
Prison budget	<u>34,656</u>		<u>34,656</u>	
		259,344		255,344
<b>Staff costs and expenses</b>				
Wages	174,415		155,966	
Social security	18,416		16,109	
Pensions	9,112		6,477	
Training	<u>1,560</u>		<u>925</u>	
		<u>203,503</u>		<u>179,477</u>
		55,841		75,867
<b>Establishment costs</b>				
Rent	13,101		12,658	
Insurance	<u>786</u>		<u>752</u>	
		<u>13,887</u>		<u>13,410</u>
		41,954		62,457
<b>Administrative expenses</b>				
Communications	5,068		5,051	
Post and stationery	1,114		1,664	
Advertising and publications	3,765		-	
Travelling	310		1,195	
Sundry expenses	2,314		1,403	
Accountancy	1,320		-	
Software & maintenance	3,684		3,364	
Auditors' remuneration	<u>-</u>		<u>2,028</u>	
		<u>17,575</u>		<u>14,705</u>
		24,379		47,752
<b>Fees and finance charges</b>				
Bank charges	160		151	
Legal fees	<u>2,319</u>		<u>2,205</u>	
		<u>2,479</u>		<u>2,356</u>
		21,900		45,396
<b>Activity costs</b>				
Supervision		<u>600</u>		<u>500</u>
		21,300		44,896
<b>Depreciation</b>				
Fixtures and fittings	212		270	
Computer equipment	<u>242</u>		<u>2,330</u>	
		<u>454</u>		<u>2,600</u>
Carried forward		20,846		42,296

This page does not form part of the statutory financial statements

THE COMMUNITY SUPPORT NETWORK  
SOUTH LONDON

DETAILED INCOME AND EXPENDITURE ACCOUNT  
for the Year Ended 31 March 2017

	31.3.17		31.3.16	
	£	£	£	£
Brought forward		20,846		42,296
Finance income				
Deposit account interest		<u>593</u>		<u>495</u>
<b>NET SURPLUS</b>		<u><u>21,439</u></u>		<u><u>42,791</u></u>